## Review 2012 to 2016



	2016	2015	2014	2013	2012
CHF million	945.0	1 036.8	1 153.4	1 035.3	888.5
CHF million	41	60	82	81	89
CHF million	286	324	273	259	223
CHF million	187	140	174	223	193
CHF million	182	142	131	109	96
CHF million	119	144	264	199	168
CHF million	87	200	199	112	91
CHF million	43	27	30	52	29
CHF million	95.8	115.9	125.4	95.2	65.9
	10.1	11.2	10.9	9.2	7.4
CHF million	56.5	73.1	84.6	60.2	32.7
	6.0	7.0	7.3	5.8	3.7
CHF million	42.7	49.8	52.9	37.4	25.7
	4.5	4.8	4.6	3.6	2.9
	8.5	9.5	10.5	8.5	6.7
	102.2	80.0	80.6	107.7	9.3
				-	- 41.6
		-			
					- 31.8
CHF million	70.3	0.00	49.1	01.1	- 49.5
	5 022	5 077	5 004	4 793	4 720
CHF million	344.3	370.1	387.3	371.1	356.3
CHF million	653.8	631.3	822.1	742.9	713.8
CHF million	459.6	442.9	441.1	389.2	370.9
CHF million	1.1	0.9	0.8	0.5	5.0
CHF million	232.5	251.4	247.5	321.0	387.6
CHF million	304.9	306.2	520.0	403.3	306.6
CHF million	998.1	1 001.4	1 209.4	1 114.0	1 070.1
	46.2	44.3	36.5	35.0	35.1
	365.6	376 5	336.0	360 0	342.6
	305.0	520.5	000.9	500.0	
	7.0	7 5	100 7	0 0	0.0
CHF million	7.0	7.5	108.7	8.9	9.3
	7.0 -9.1 -100.0	7.5 -14.1 -107.5	108.7 -168.1 -105.8	8.9 -44.8 -183.6	9.3 -6.7 -249.6
	CHF million CHF million	CHF million 945.0   CHF million 41   CHF million 286   CHF million 187   CHF million 182   CHF million 182   CHF million 182   CHF million 19   CHF million 87   CHF million 43   CHF million 95.8   10.1 6.0   CHF million 56.5   6.0 6.0   CHF million 42.7   4.5 8.5   CHF million 102.2   CHF million 102.2   CHF million 102.2   CHF million 76.3   CHF million 76.3   CHF million 76.3   CHF million 344.4   CHF million 344.3   CHF million 653.8   CHF million 459.6   CHF million 1.1   CHF million 1.1   CHF million 304.9   CHF million	CHF million 945.0 1 036.8   CHF million 41 60   CHF million 286 324   CHF million 187 140   CHF million 182 142   CHF million 182 142   CHF million 119 144   CHF million 87 200   CHF million 87 200   CHF million 95.8 115.9   CHF million 95.8 115.9   CHF million 56.5 73.1   6.0 7.0 7.0   CHF million 42.7 49.8   4.5 4.8 8.5   9.5 9.5 9.5   CHF million 102.2 89.0   CHF million 76.3 65.0   CHF million 76.3 65.0   CHF million 76.3 65.0   CHF million 344.3 370.1   CHF million 344.3 370.1   CHF million 653.8 <td>CHF million 945.0 1 036.8 1 153.4   CHF million 41 60 82   CHF million 286 324 273   CHF million 187 140 174   CHF million 182 142 131   CHF million 119 144 264   CHF million 87 200 199   CHF million 43 27 30   CHF million 43 27 30   CHF million 56.5 73.1 84.6   6.0 7.0 7.3 25.9   CHF million 42.7 49.8 52.9   CHF million 102.2 89.0 89.6   CHF million 76.3 65.0 49.1   CHF million 76.3 65.0 49.1   CHF million</td> <td>CHF million 945.0 1 036.8 1 153.4 1 035.3   CHF million 41 60 82 81   CHF million 286 324 273 259   CHF million 187 140 174 223   CHF million 182 142 131 109   CHF million 182 142 131 109   CHF million 119 144 264 199   CHF million 112 109 112 0.19 112   CHF million 43 27 30 52 0.10.1 11.2 10.9 9.2   CHF million 95.8 115.9 125.4 95.2 0.2 0.7.3 5.8   CHF million 56.5 73.1 84.6 60.2 <td< td=""></td<></td>	CHF million 945.0 1 036.8 1 153.4   CHF million 41 60 82   CHF million 286 324 273   CHF million 187 140 174   CHF million 182 142 131   CHF million 119 144 264   CHF million 87 200 199   CHF million 43 27 30   CHF million 43 27 30   CHF million 56.5 73.1 84.6   6.0 7.0 7.3 25.9   CHF million 42.7 49.8 52.9   CHF million 102.2 89.0 89.6   CHF million 76.3 65.0 49.1   CHF million 76.3 65.0 49.1   CHF million	CHF million 945.0 1 036.8 1 153.4 1 035.3   CHF million 41 60 82 81   CHF million 286 324 273 259   CHF million 187 140 174 223   CHF million 182 142 131 109   CHF million 182 142 131 109   CHF million 119 144 264 199   CHF million 112 109 112 0.19 112   CHF million 43 27 30 52 0.10.1 11.2 10.9 9.2   CHF million 95.8 115.9 125.4 95.2 0.2 0.7.3 5.8   CHF million 56.5 73.1 84.6 60.2 <td< td=""></td<>

1. Net cash from operating activities and net cash from investing activities excluding divestments of business.

2. Excluding apprentices and temporary employees.