REVIEW 2016 TO 2020



		2020	2019	2018	2017	2016
Consolidated income statement						
Sales	CHF million	573.0	760.0	1 075.2	965.6	945.0
- Asian countries (without China/India/Turkey)	CHF million	185	293	434	319	286
- China	CHF million	93	137	149	184	187
- India	CHF million	51	100	146	174	182
- Turkey	CHF million	122	67	155	100	119
- North and South America	CHF million	66	106	109	115	87
- Europe	CHF million	38	41	47	46	41
- Africa	CHF million	18	16	36	28	43
Operating result before interest, taxes,						
depreciation and amortization (EBITDA)	CHF million	- 46.7	123.1 ¹	84.1	64.7	95.8
- in % of sales		- 8.2	16.2	7.8	6.7	10.1
EBIT before restructuring charges	CHF million	- 76.7	84.6 ¹	42.9	51.8	56.5
- in % of sales		- 13.4	11.1	4.0	5.4	6.0
Operating result before interest and taxes (EBIT)	CHF million	- 84.4	84.9 ¹	43.2	15.8	56.5
- in % of sales		- 14.7	11.2	4.0	1.6	6.0
Net profit	CHF million	- 89.8	52.4	32.0	13.3	42.7
- in % of sales		- 15.7	6.9	3.0	1.4	4.5
Return on net assets (RONA)	in %	- 14.3	10.0	6.6	3.0	8.5
Consolidated cash flow statement		40.0	45.7	70.4	20.0	100.0
Cash flow from operating activities	CHF million	- 49.8	- 45.7	78.4	20.6	102.2
Cash flow from investing activities ²	CHF million	- 25.0	88.0	- 14.8	- 21.7	- 25.9
Cash flow from financing activities	CHF million	78.0	- 9.8	- 36.3	- 19.4	- 34.4
Free cash flow	CHF million	- 74.8	42.3	63.6	- 1.1	76.3
Number of employees at December 31 ³		4 416	4 591	5 134	5 246	5 022
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Consolidated balance sheet at December 31 Current assets	OUE:III	555.7	567.2	F77 0	598.2	652.0
	CHF million			577.8		653.8
Non-current assets	CHF million	407.8	415.8	424.5	450.0	344.3
Current liabilities	CHF million	428.0	410.7	320.6	323.2	304.9
Non-current liabilities	CHF million	184.3	102.7	235.1	267.5	232.5
Equity attributable to shareholders of Rieter Holding Ltd.	CHF million	350.6	468.8	445.9	456.8	459.6
Equity attributable to non-controlling interests	CHF million	0.3	0.8	0.7	0.7	1.1
Total assets	CHF million	963.5	983.0	1 002.3	1 048.2	998.1
Equity ratio	in %	36.4	47.8	44.6	43.6	46.2
Cash and cash equivalents	CHF million	282.3	284.1	256.2	243.3	365.6
Marketable securities and time deposits	CHF million	0.9	0.9	0.9	1.1	7.0
Current financial debt	CHF million	- 151.4	- 121.0	- 0.2	- 7.3	- 9.1
Non-current financial debt	CHF million	- 90.5	- 1.9	- 106.7	- 106.6	- 100.0
Net liquidity	CHF million	41.3	162.1	150.2	130.5	263.5
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^{1.} Including the gain on disposal of land and buildings in Ingolstadt (Germany) amounting to CHF 94.5 million.

^{2.} Excluding acquisitions and divestments of business.

^{3.} Excluding apprentices and temporary employees.