REVIEW 2017 TO 2021



		2021	2020	2019	2018	2017
Consolidated income statement						
Sales	CHF million	969.2	573.0	760.0	1 075.2	965.6
- Asian countries (without China/India/Turkey)	CHF million	319	185	293	434	319
- China	CHF million	135	93	137	149	184
- India	CHF million	126	51	100	146	174
- Turkey	CHF million	182	122	67	155	100
- North and South America	CHF million	150	66	106	109	115
- Europe	CHF million	43	38	41	47	46
- Africa	CHF million	14	18	16	36	28
Operating result before interest, taxes,						
depreciation and amortization (EBITDA)	CHF million	85.0	- 46.7	123.1 ¹	84.1	64.7
- in % of sales		8.8	- 8.2	16.2	7.8	6.7
EBIT before restructuring charges	CHF million	46.0	- 76.7	84.6 ¹	42.9	51.8
- in % of sales		4.7	- 13.4	11.1	4.0	5.4
Operating result before interest and taxes (EBIT)	CHF million	47.6	- 84.4	84.9 ¹	43.2	15.8
- in % of sales		4.9	- 14.7	11.2	4.0	1.6
Net profit	CHF million	31.7	- 89.8	52.4	32.0	13.3
- in % of sales		3.3	- 15.7	6.9	3.0	1.4
Return on net assets (RONA)	in %	5.6	- 14.3	10.0	6.6	3.0
Consolidated cash flow statement						
Cash flow from operating activities	CHF million	165.7	- 49.8	- 45.7	78.4	20.6
Cash flow from investing activities ²	CHF million	- 37.6	- 25.0	88.0	- 14.8	- 21.7
Cash flow from financing activities	CHF million	151.4	78.0	- 9.8	- 36.3	- 19.4
Free cash flow	CHF million	128.1	- 74.8	42.3	63.6	- 1.1
Number of employees at December 31 ³		4 907	4 416	4 591	5 134	5 246
Consolidated balance sheet at December 31						
Current assets	CHF million	718.9	555.7	567.2	577.8	598.2
Non-current assets	CHF million	717.4	407.8	415.8	424.5	450.0
Current liabilities	CHF million	744.8	428.3	410.7	320.6	323.2
Non-current liabilities	CHF million	295.4	184.3	102.7	235.1	267.5
Equity attributable to shareholders of Rieter Holding Ltd.	CHF million	395.8	350.6	468.8	445.9	456.8
Equity attributable to non-controlling interests	CHF million	0.3	0.3	0.8	0.7	0.7
Total assets	CHF million	1 436.3	963.5	983.0	1 002.3	1 048.2
Equity ratio	in %	27.6	36.4	47.8	44.6	43.6
Cook and pook aquivalanta		249.7	202.2	20/ 1	256.2	242.2
Cash and cash equivalents Marketable securities and time deposits	CHF million	248.7	282.3	<u>284.1</u> 0.9		243.3
	CHF million	0.7	0.9		0.9	1.1
Current financial debt	CHF million	- 209.7	- 151.4	- 121.0	- 0.2	- 7.3
Non-current financial debt	CHF million	- 201.6	- 90.5	- 1.9	- 106.7	- 106.6
Net liquidity	CHF million	- 161.9	41.3	162.1	150.2	130.5

1. Including the gain on disposal of land and buildings in Ingolstadt (Germany) amounting to CHF 94.5 million.

2. Excluding acquisitions and divestments of business.

3. Excluding apprentices and temporary employees.