



Investor Update 2026

Media and Investor Presentation, October 28, 2026

Thomas Oetterli, Group CEO

Oliver Streuli, Group CFO

Agenda



01 Key Messages

02 Current Trading

03 Footprint Update

04 Leadership Change

05 Outlook 2026



1 Key Messages

Rieter Group – Key Messages



Order Intake

CHF 951.4 million (+70%)

Markets

Strong momentum in India and China

Barmag Integration

Progressing according to plan

Sales

CHF 898.6 million (+96%)

Raw Material Prices

Operational headwinds

Structural Measures

Site consolidation progressing

Orders Above Sales

9M26 Book-to-Bill ratio >1x

Financial Outlook 2026

Updated

Leadership Change

New CEO as of November 1st



2 Current Trading

Current Market Situation

Investment sentiment improving selectively, led by India, with modernization opportunities across regions

	Americas	EMEA	India	China
Market				
	- Selective investment activity - Large installed base supports retrofit and service potential	- Türkiye still under significant pressure - Rising yarn demand in CIS and Central Asia - Pakistan showing signs of investment recovery	- Strongest investment sentiment globally - Healthy yarn demand despite current volatility - Modernization projects driving investment	- Continued investment activity, with some decisions postponed - High demand for automation and advanced technology
Rieter				
	- New machine project pipeline has not yet translated into orders - Further potential through enhanced local support and parts availability	- Weak project pipeline remains a concern - Well positioned for productivity- and quality-driven investments	- Strong project activity across key customer segments - Focus on improving competitiveness in high-volume applications	- Continued pricing pressure - Focus on replacement orders in SSF - Strong component sales and MMF order pipeline

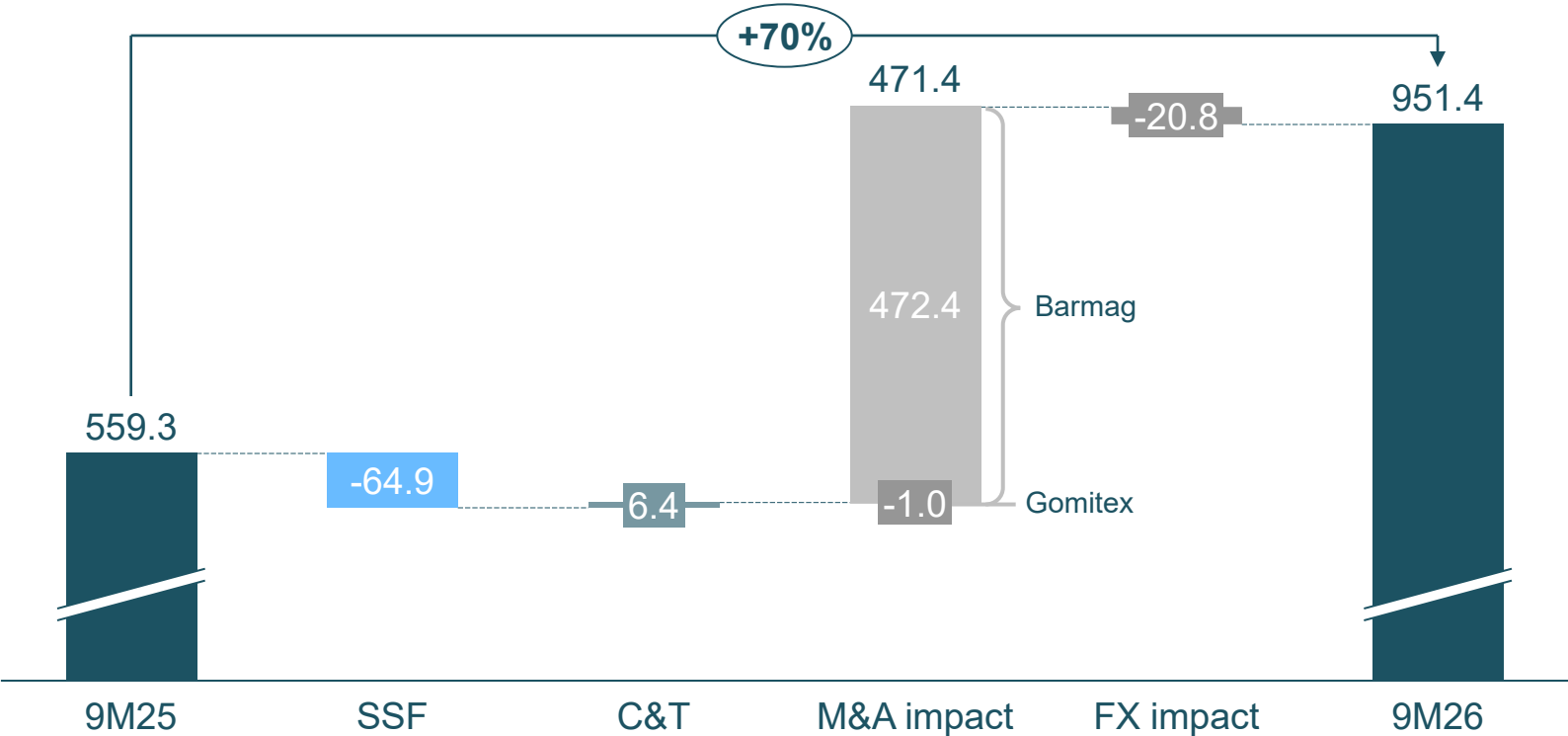
Order Intake



Order intake driven by the first-time consolidation of Barmag as the Man-Made Fiber (MMF) Division

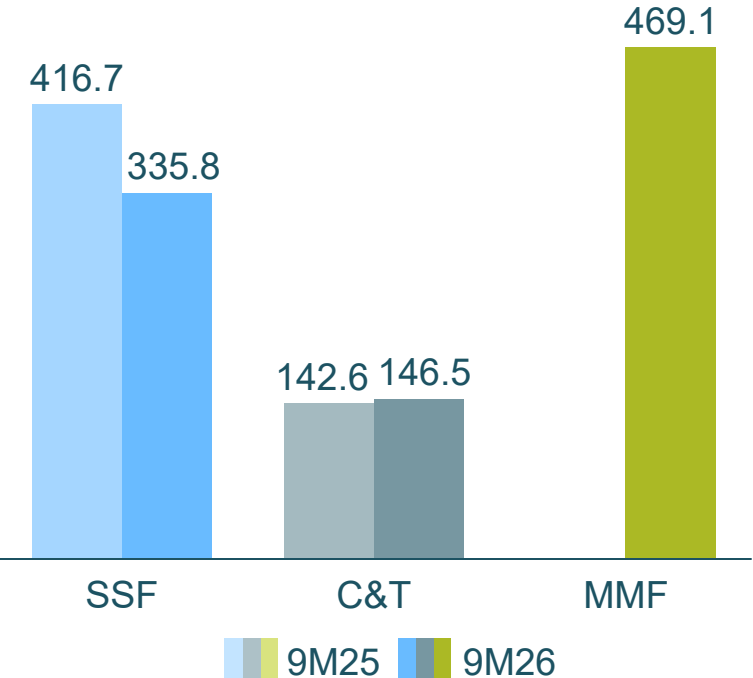
Attribution by division

CHF million



Divisions

CHF million



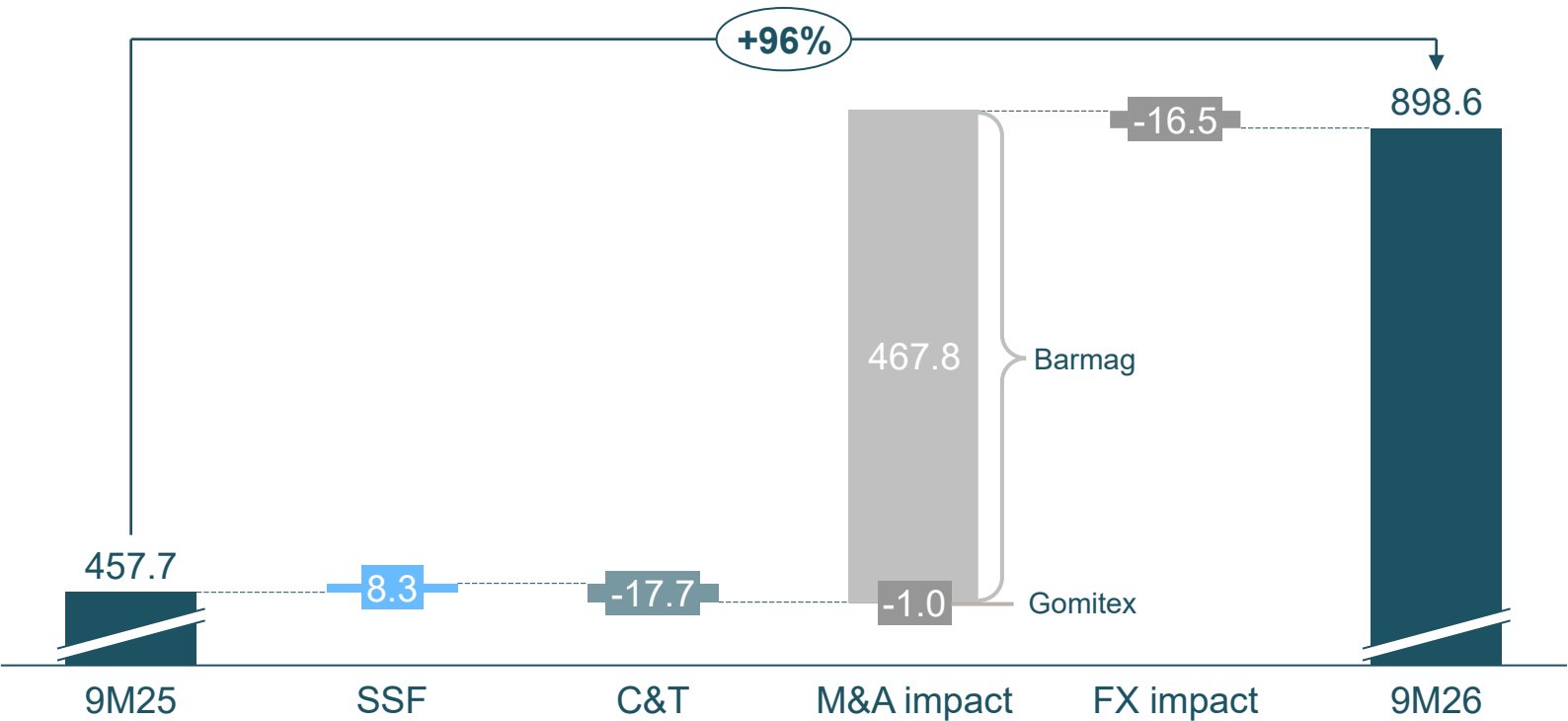
Sales



Sales driven by the first-time consolidation of Barmag as the Man-Made Fiber (MMF) Division

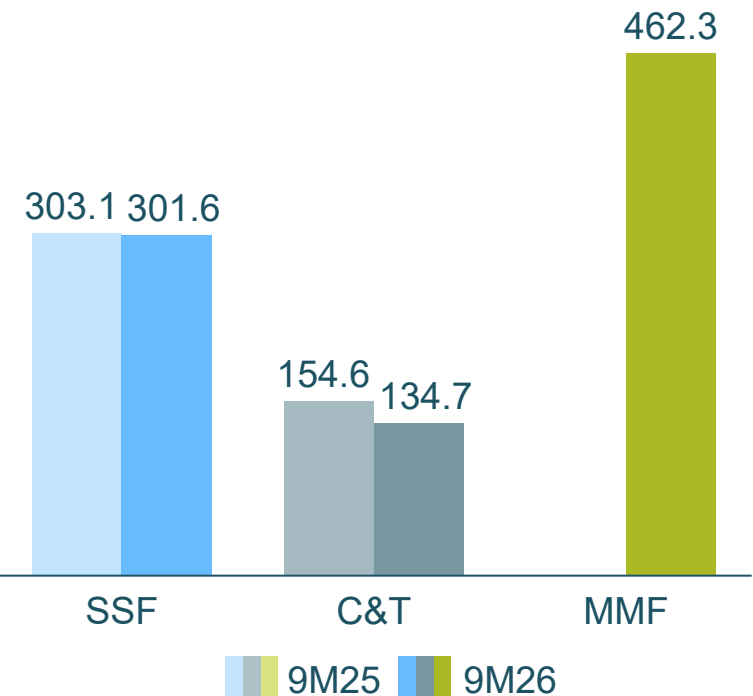
Attribution by division

CHF million



Divisions

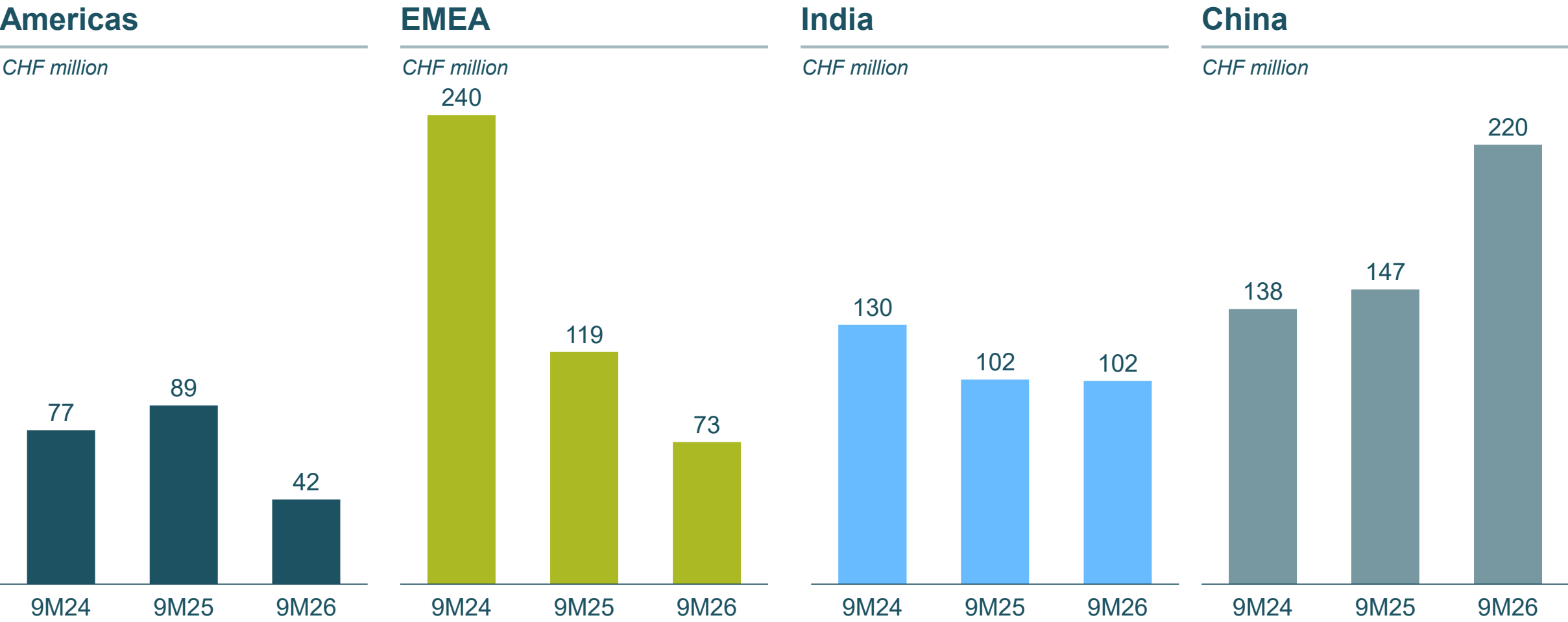
CHF million



Regional Sales Development – SSF and C&T only



Shift of markets from “Rest of the World” to Asia





3 Footprint Update

Restructuring Programs – Update

Most of the restructuring costs occurred in 2025, benefits started to materialize over the course of 2026

	Short-Staple Fiber Division	Components & Technology Division	Man-Made Fiber Division
 Re-sized	– General Transfer of Repair Services to Rieter India and Czech Republic – Heinsberg (Germany) Planned capacity adjustments and partial shift of Winder assembly activities to Rieter China	– General Reduction and shift of R&D and SG&A costs – Süßen (Germany) Plant consolidation	– Remscheid (Germany) Site realignment – Neumünster (Germany) Site realignment
 Closed		– Gomitex (Belgium) Sale of entity to a customer – Graf Netherlands Site closure and shift of manufacturing to Rieter China – Bräcker France Site closure	



4 Leadership Change

Group Leadership Changes



Daniel Lippuner will take over as CEO of the Rieter Group on November 1, 2026



Daniel Lippuner
CEO Rieter Group
Joining November 1st



Roger Albrecht
Head of the Components & Technology Division
Until first quarter 2027



Alexander Özbahadır
Head of the Short-Staple Fiber Division



Oliver Streuli
CFO Rieter Group



Emmanuelle Gmür
Chief Human Resources Officer Rieter Group



Georg Stausberg
Head of the Man-Made Fiber Division



5 Outlook

Outlook for the Full Year 2026



- For the 2026 financial year, Rieter expects sales at the lower end of the previously communicated guidance range of CHF 1.3 billion to CHF 1.5 billion.
- Due to continued margin pressure and a slower-than-expected market recovery in Europe, the Middle East and Africa as well as in the Americas, Rieter now expects an EBIT margin of -2% to 0%.



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Appendix

Order Intake by Division



CHF million	9M25	9M26	Growth	FX impact	M&A impact	Organic growth
Rieter	559.3	951.4	70.1%	-3.7%	84.3%	-10.5%
Short-Staple Fibers	416.7	335.8	-19.4%	-3.9%	-	-15.6%
Components & Technology	142.6	146.5	2.7%	-1.0%	-0.7%	4.4%
Man-Made Fibers	-	469.1	-	-	-	-

Sales by Division



CHF million	9M25	9M26	Growth	FX impact	M&A impact	Organic growth
Rieter	457.7	898.6	96.3%	-3.6%	102.0%	-2.1%
Short-Staple Fibers	303.1	301.6	-0.5%	-3.2%	-	2.7%
Components & Technology	154.6	134.7	-12.9%	-0.8%	-0.7%	-11.4%
Man-Made Fibers	-	462.3	-	-	-	-

Sales by Type of Revenue



CHF million	SSF		C&T		MMF		Group	
January - September	2025	2026	2025	2026	2025	2026	2025	2026
New machines and equipment	191.9	208.1	0.0	0.0	0.0	437.4	191.9	645.5
Installed base & components	111.2	93.5	154.6	134.7	0.0	24.9	265.8	253.1
Total	303.1	301.6	154.6	134.7	0.0	462.3	457.7	898.6

Sales by Region



CHF million	9M25	9M26	Growth	FX impact	M&A impact	Organic growth
Rieter	457.7	898.6	96.3%	-3.6%	102.0%	-2.1%
China	147.3	558.7	279.3%	-2.6%	231.3%	50.6%
India	102.3	172.2	68.3%	-8.3%	71.8%	4.8%
EMEA	119.0	107.9	-9.3%	-1.5%	28.5%	-36.4%
Americas	89.1	59.8	-32.9%	-2.7%	20.9%	-51.1%

Financial Calendar



Results press conference 2027

February 24, 2027

Deadline for proposals regarding the agenda of the Annual General Meeting

March 3, 2027

Annual General Meeting 2027

April 14, 2027

Semi-Annual Report 2027

July 20, 2027

Investor Update 2027

October 27, 2027