Half-Year Results 2026

Media and Investor Presentation, July 17, 2026

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Agenda

1 Key Messages

Rieter Group – Key Messages

Order Intake

CHF 554.1 million (+56%)

India

Positive sentiment change

Barmag Integration

Progressing according to plan

Sales

CHF 576.7 million (+72%)

China Local-for-Local

Successful ramp-up of winder assembly

New Divisional Structure

Good customer resonance

Operating EBIT[1]

CHF -6.3 million
(1H25: CHF 4.3 million)

Recycling Powerhouse

Strategic partnership

IT Transformation

S/4 HANA conversion on track

[1] Operating result before interest and taxes (EBIT) excluding restructuring charges, impairment, transaction-related costs and PPA-related items.

2 Market

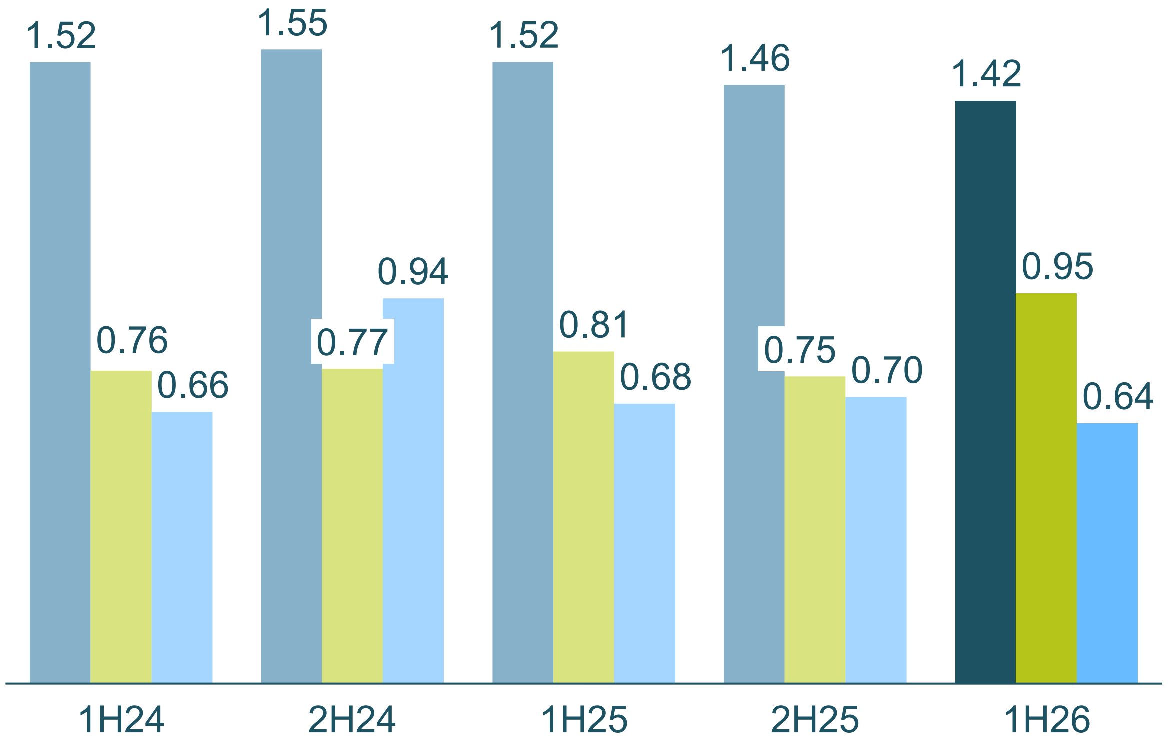
Global Economic and Textile Indicators

Profitability in Spinning Mills

RIETER

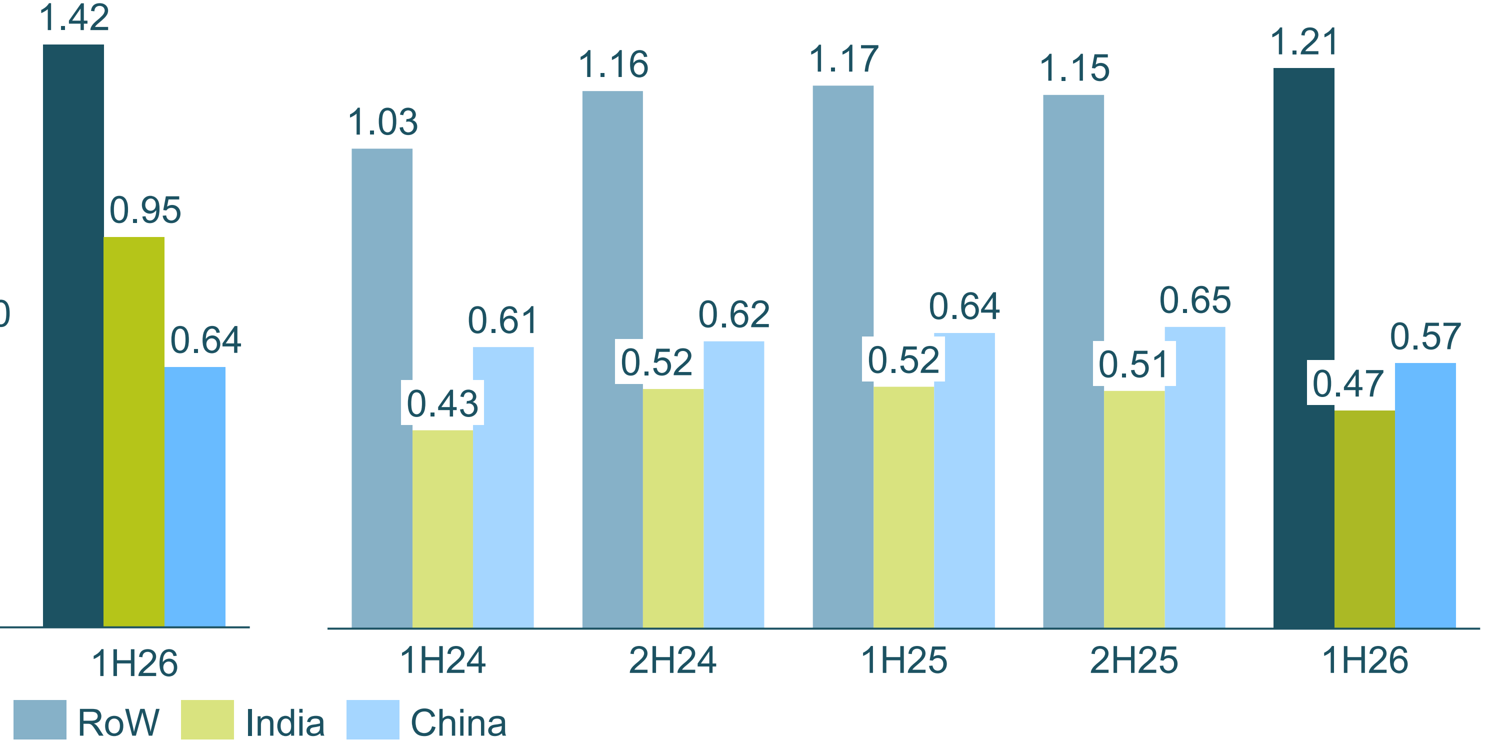
Yarn/Fiber margin (cotton)

USD/kg



Yarn/Fiber margin (polyester)

USD/kg



Current Market Situation

Positive market signs in Americas and India. China solid but high margin pressure. EMEA not yet picking up

	Americas	EMEA	India	China
Market	– Mill upgrade opportunities in North America – Brands restocking after tariff ruling	– Still high labor and funding costs – Türkiye still not recovering – Opportunities in CIS and North Africa	– Ongoing strong GDP growth and government support – Spinners at full capacity – Strong India for India market	– Positive domestic sentiment – Increased yarn imports from India – 15th five-year plan supports automation and digitization investments
Rieter	– Stronger local setup with high potential – Strong US market position as a system supplier – Opportunities in Central & South America	– Rising demand for automation – Opportunities in Egypt have not yet materialized – Continuous capacity shift to Asian markets	– Good order momentum – Strong offer pipeline across all divisions – Positive customer feedback to Barmag acquisition	– Strong project pipeline across all divisions – Continued pricing pressure – Good performance in installed base and components

Recycling Powerhouse Model

RIETER

Enabling textile recycling at an unprecedented industrial scale

Sourcing
- Support procurement of feedstock

Sorting
- Sort textile waste, pre- and post-consumer, by color and fabric/material
- Elimination of non-textile

Tearing
- Transform sorted textile parts into fibers
- Soft opening to achieve maximum fiber quality

Spinning
- From fibers to yarn
- Use state-of-the-art technology for rotor and ring spinning

Marketing
- Sell recycled yarn back to the textile industry
- Assure product quality
- Yarns marketed under an established brand

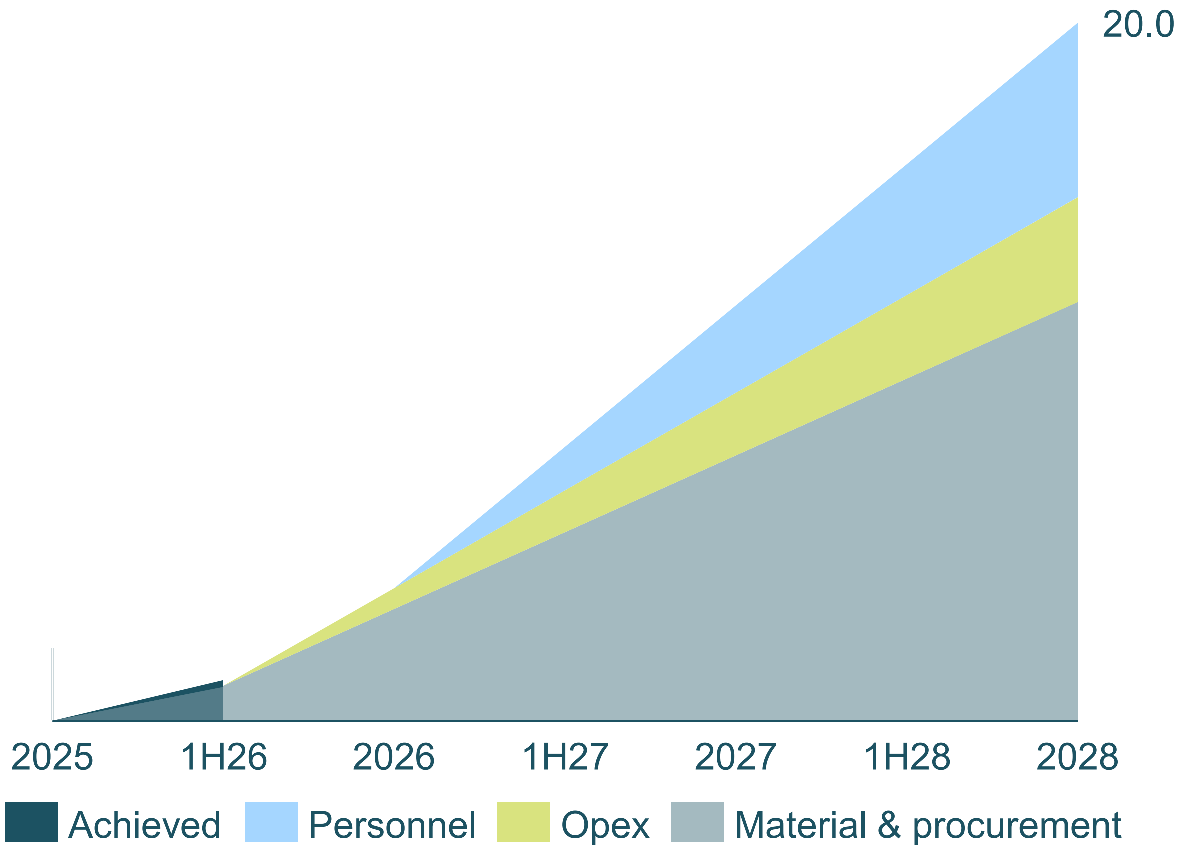
Franchise model | **Standardized blueprint** | **Operational excellence**

3 Integration Update

Barmag Integration – Update on Synergies

Synergy run-rate achievement

CHF million



Achieved

- CHF 1.2 million in savings realized through joint negotiations
- 300+ suppliers addressed globally
- Procurement collaboration established for future joint activities

Ongoing

- Continuous Cost Leadership and procurement initiatives accelerated
- Local sourcing and best cost country footprint expanded
- Supplier consolidation and value engineering under review

4 Financials

Segment Reporting and Alternative Performance Measures (APM)

Former segments

- Machines & Systems
- After Sales
- Components

New segments

- Short-Staple Fiber
- Components & Technology
- BARMAG: Man-Made Fiber

Former APM

EBIT
+ Restructuring costs
+ Impairment
+ Transaction-related costs

= Operating EBIT

New APM

EBIT
+ Restructuring costs
+ Impairment
+ Transaction-related costs
+ PPA-related costs

= Operating EBIT

Financials – Key Messages

Sales
CHF 576.7 million (+72%)

Transaction, Restructuring and PPA-related Items
CHF 33.6 million

Order Intake
CHF 554.1 million (+56%)

Operating EBIT
CHF -6.3 million
(1H25: CHF 4.3 million)

Free Cash Flow
CHF -96.3 million
(1H25: -36.7 million)

Order Backlog
CHF 760 million
(FY25: CHF 510 million)

Net Result
CHF -54.9 million
(1H25: CHF -20.0 million)

Net Debt
CHF -673.3 million
(FY25: CHF 184.3 million)

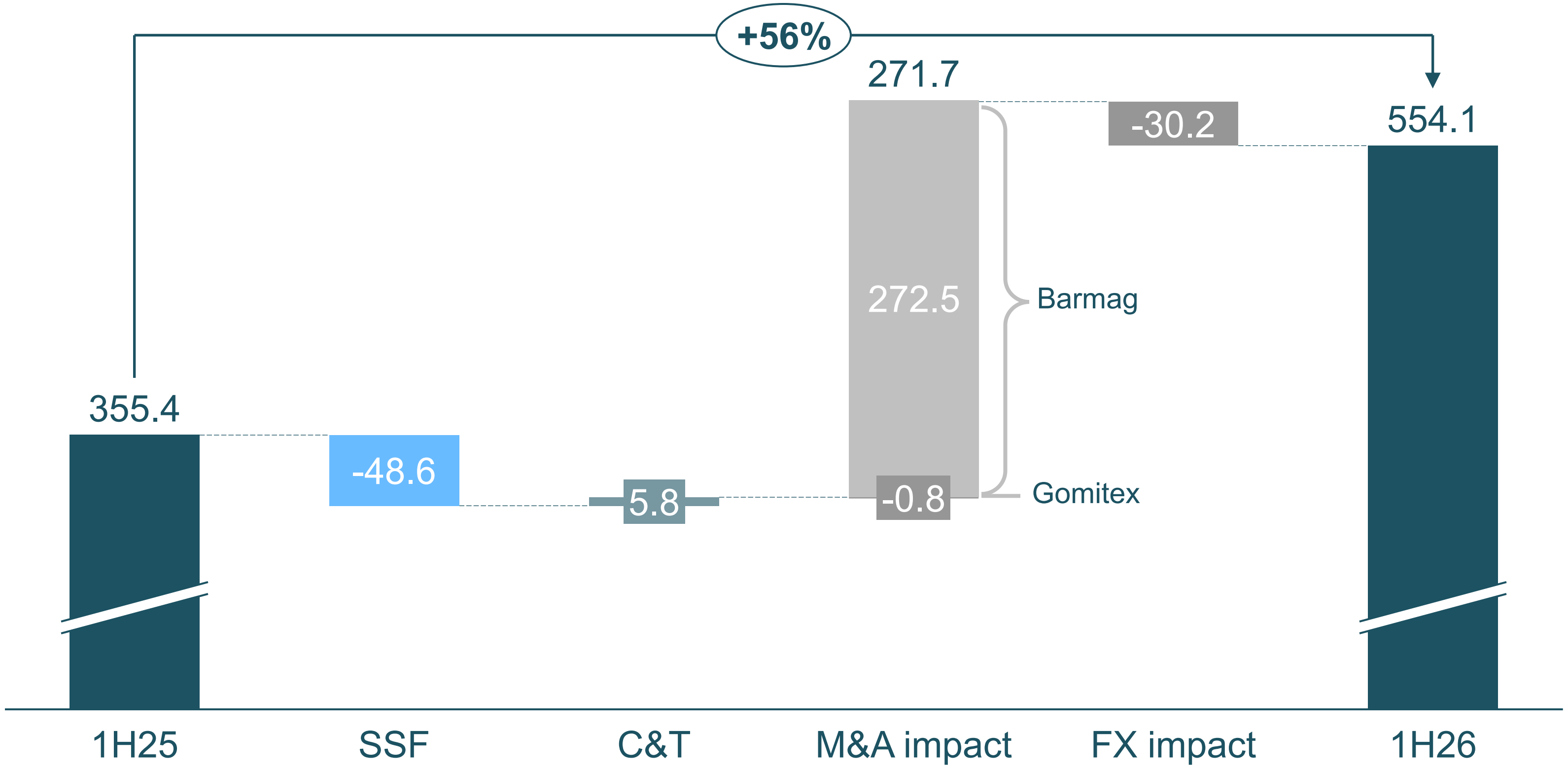
Substantial Cash Repatriation
>CHF 80 million out of China

Order Intake

Order intake driven by the first-time consolidation of Barmag

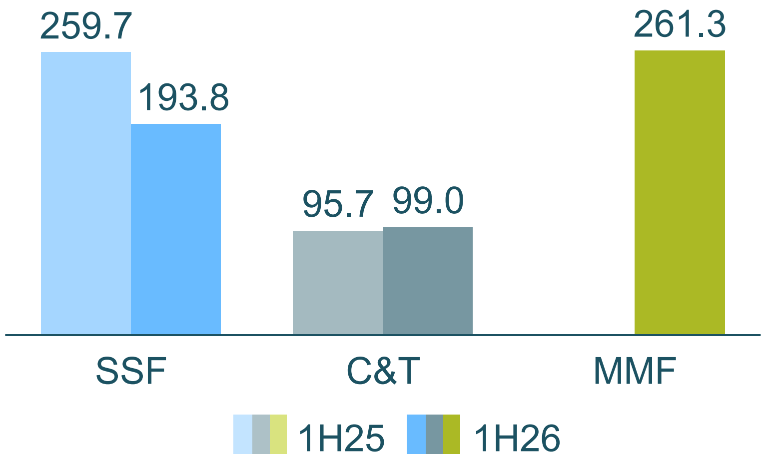
Attribution by division

CHF million



Divisions

CHF million

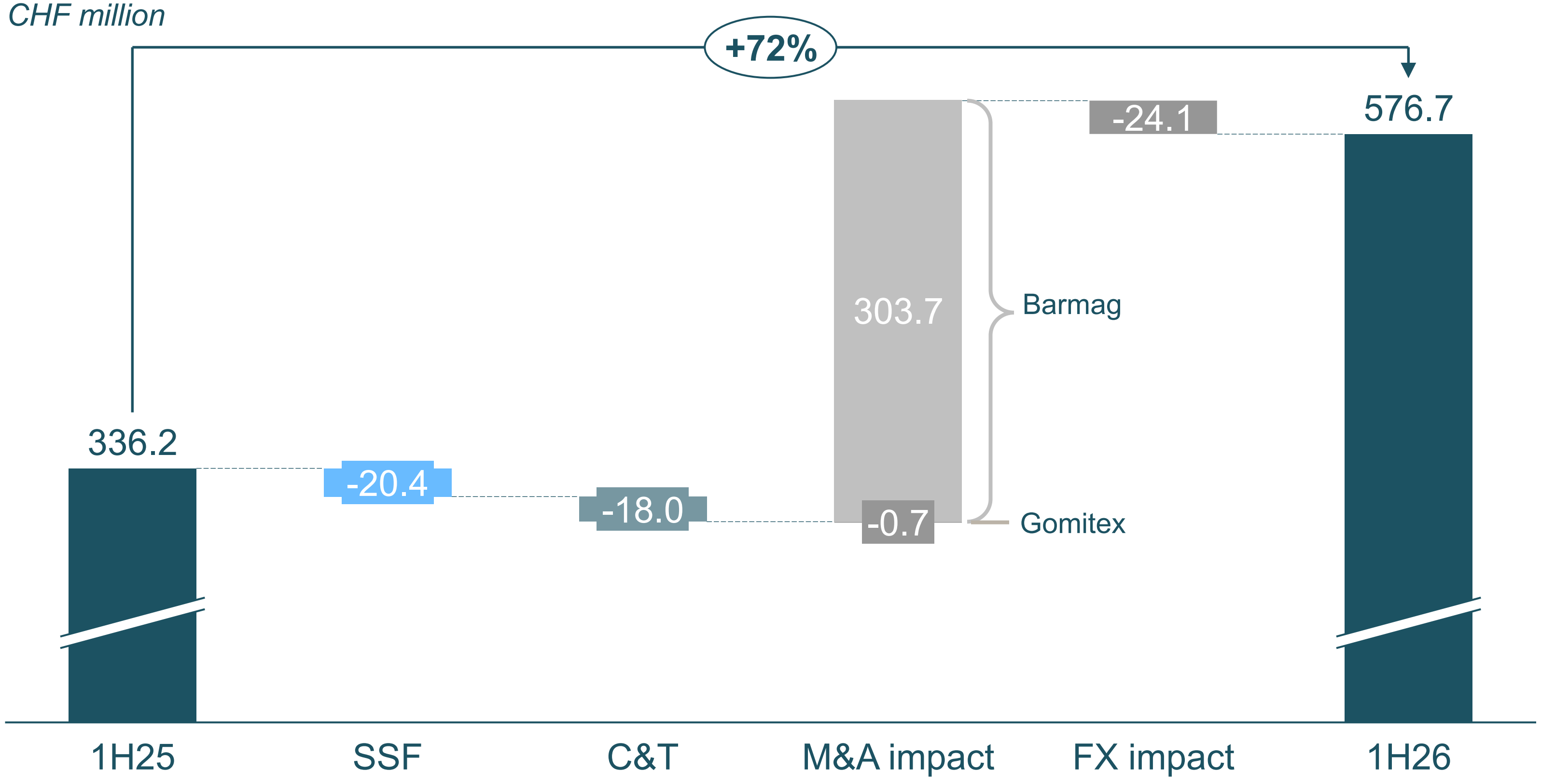


Sales

Sales driven by the first-time consolidation of Barmag

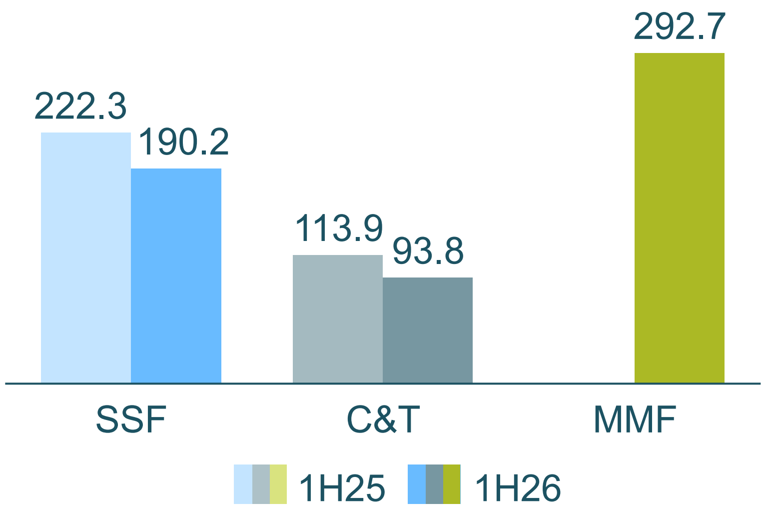
Attribution by division

CHF million



Divisions

CHF million

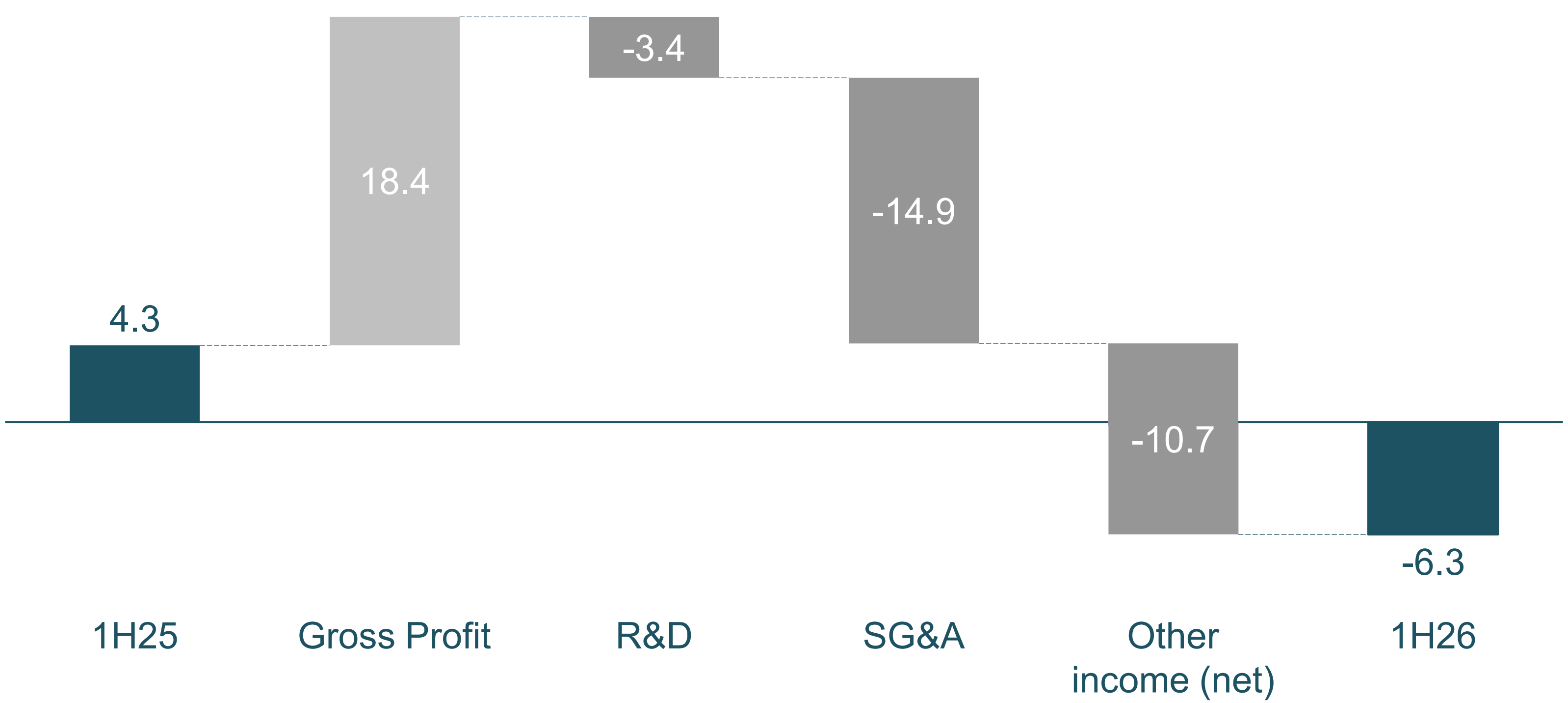


Operating EBIT

Disciplined cost management supported an Operating EBIT close to break-even

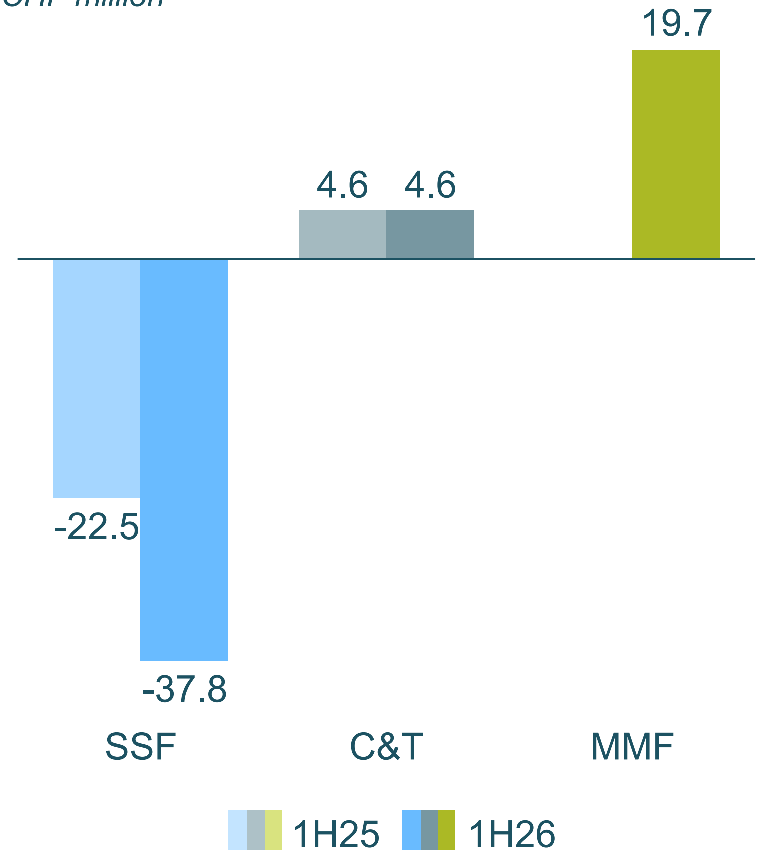
Attribution by P&L item

CHF million



Divisions

CHF million

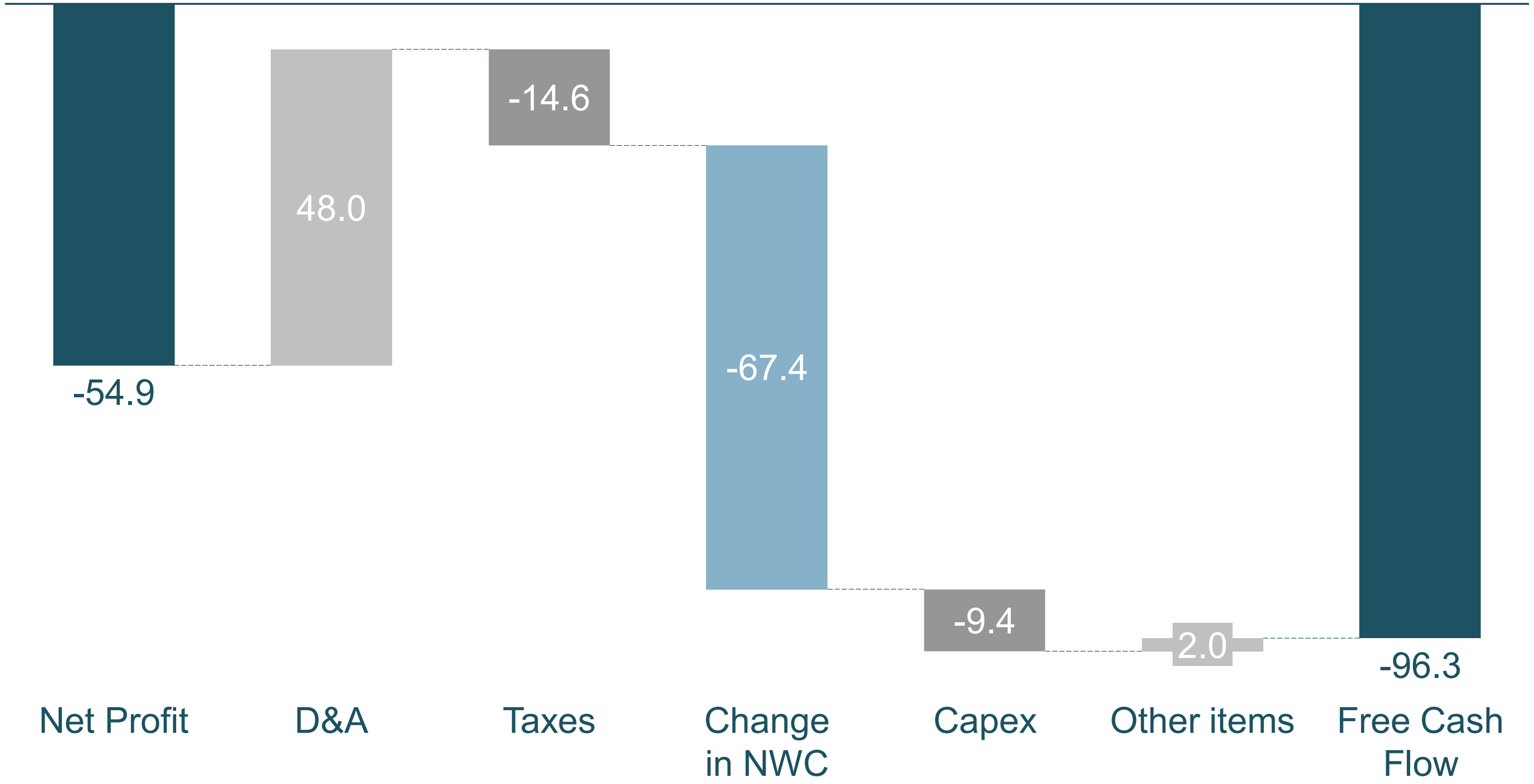


Cash Conversion

Negative Free Cash Flow driven by net loss and increased net working capital for 2H26 deliveries

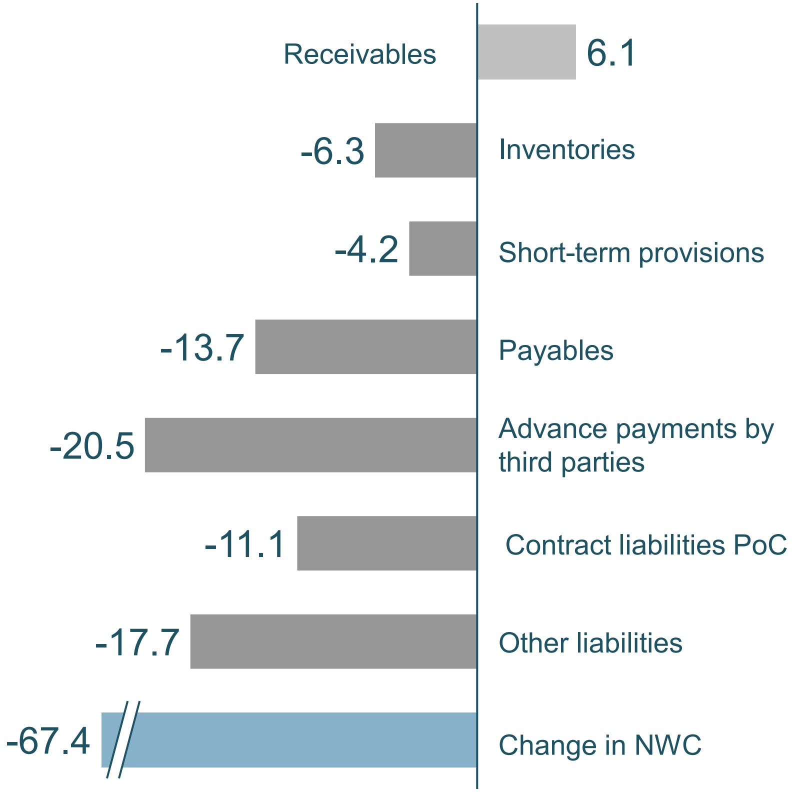
Free Cash Flow attribution

CHF million



Cash flow impact from NWC

CHF million

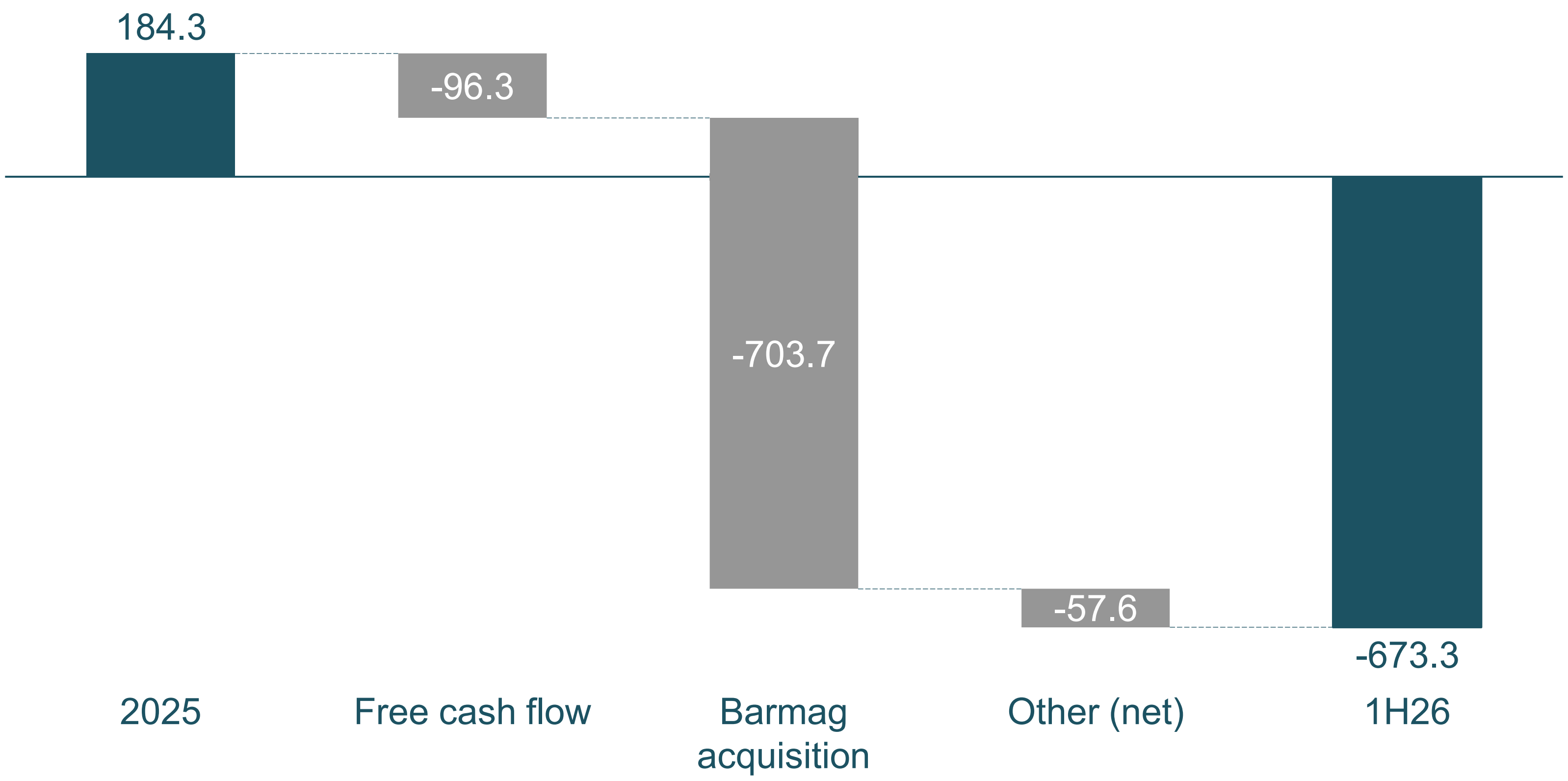


Financial Position

Financial position impacted by the closing of the Barmag acquisition

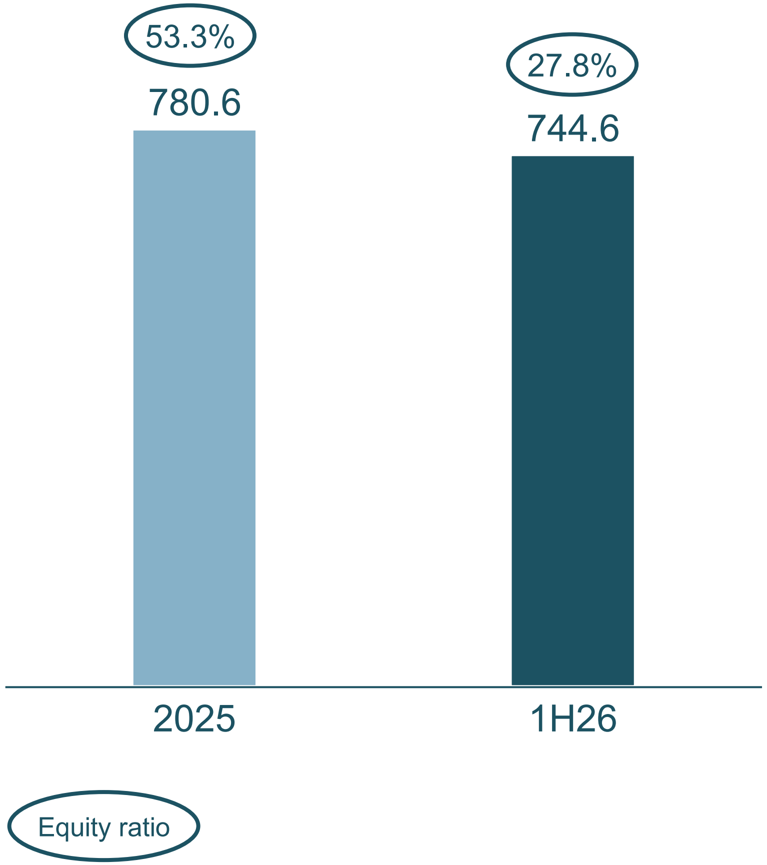
Net debt / Net liquidity

CHF million



Equity

CHF million



5 Outlook

Outlook for the Full Year 2026 Confirmed

- In 2026, a year of transition, Rieter expects sales in the range of CHF 1.3 to CHF 1.5 billion.
- The outlook for 2026 reflects the integration of Barmag and the restructuring measures announced in 2025, which are yet to be fully implemented. As a result, a positive operating EBIT margin in the range of 0 to 3% is expected. Financing for the further development of the combined company is fully secured.

Q&A

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Appendix

Order Intake by Division

CHF million	1H25	1H26	Growth	FX impact	M&A impact	Organic growth
Rieter	**355.4**	**554.1**	**55.9%**	**-8.5%**	**76.7%**	**-12.3%**
Short-Staple Fibers	259.7	193.8	-25.4%	-6.7%	0.0%	-18.7%
Components & Technology	95.7	99.0	3.5%	-1.7%	0.0%	5.2%
Man-Made Fibers	-	261.3	-	-	-	-

Sales by Division

CHF million	1H25	1H26	Growth	FX impact	M&A impact	Organic growth
Rieter	**336.2**	**576.7**	**71.5%**	**-7.2%**	**90.3%**	**-11.6%**
Short-Staple Fibers	222.3	190.2	-14.4%	-5.2%	0.0%	-9.2%
Components & Technology	113.9	93.8	-17.6%	-1.3%	0.0%	-16.4%
Man-Made Fibers	-	292.7	-	-	-	-

Sales by Type of Revenue

CHF million	SSF		C&T		MMF		Group	
January - June	**2025**	**2026**	**2025**	**2026**	**2025**	**2026**	**2025**	**2026**
New machines and equipment	144.0	130.0	0.0	0.0	0.0	277.4	144.0	407.4
Installed base & components	78.3	60.2	113.9	93.8	0.0	15.3	192.2	169.3
Total	**222.3**	**190.2**	**113.9**	**93.8**	**0.0**	**292.7**	**336.2**	**576.7**

Sales by Region

CHF million	1H25	1H26	Growth	FX impact	M&A impact	Organic growth
Rieter	**336.2**	**576.7**	**71.5%**	**-7.2%**	**90.3%**	**-11.6%**
China	104.0	350.3	236.8%	-11.9%	206.5%	42.1%
India	70.9	119.8	69.0%	-10.0%	82.1%	-3.2%
EMEA	93.9	67.1	-28.6%	-2.3%	20.4%	-46.7%
Americas	67.4	39.5	-41.3%	-3.8%	17.1%	-54.7%

Key Figures – First Half of 2026

CHF million	1H25	1H26
Order intake	355.4	554.1
Sales	336.2	576.7
Gross profit	83.0	96.0
Operating EBIT	4.3	-6.3
Net result	-20.0	-54.9
Free cash flow	-36.7	-96.3
Net liquidity (+) / net debt (-)	184.3	-673.3

Key Data per Share

Rieter registered shares of CHF 0.01 nominal value Bloomberg: RIEN SW, Thomson Reuters: RIEN.S		**30/06/2025**	**31/12/2025**	**30/06/2026**
Shares issued *(end of period)*		4 672 363	136 057 708	136 057 708
Treasury shares *(end of period)*		119 401	94 012	31 675
Shares outstanding *(end of period)*		4 552 962	135 963 696	136 026 033
Shares outstanding *(undiluted, period average)*		4 536 150	44 977 050	136 017 129
Share price *(end of period)*	CHF	68.10	3.185	2.97
Market capitalization *(end of period)*	CHF million	310	433	404

Financial Calendar

Investor Update 2026	October 28, 2026
Results press conference 2027	February 24, 2027
Deadline for proposals regarding the agenda of the Annual General Meeting	March 3, 2027
Annual General Meeting 2027	April 14, 2027
Semi-Annual Report 2027	July 20, 2027
Investor Update 2027	October 27, 2027